

Challenging the Organization of the Central, Regional and Factory Supply Chain of a Global Tier 1 Automotive Supplier

PRACTICE

Supply Chain

SECTOR

Automotive

DURATION OF THE MISSION

2 months

Our client, a global Tier 1 automotive supplier, wants to have its central, regional and factory Supply Chain organization assessed.

KEPLER offers to map and to benchmark the key processes and the Supply Chain organization.

Context

- Very high operational performance vs. market standards (OTIF, BPC, DOS, PPM, etc.)
- Very robust and standardized Supply Chain processes in all the group's factories
- A rather heterogeneous and globally high sizing of Supply teams from one region to another
- Roles and responsibilities to be clarified between central teams and local Supply Chain functions

Objective(s)

Improving Responsiveness and Securing Availability

- Analyzing and comparing the Supply Chain organization (through benchmark)
- Streamlining Indirect Supply Chain Labor

Our Approach

Automotive
Mission: 2 months

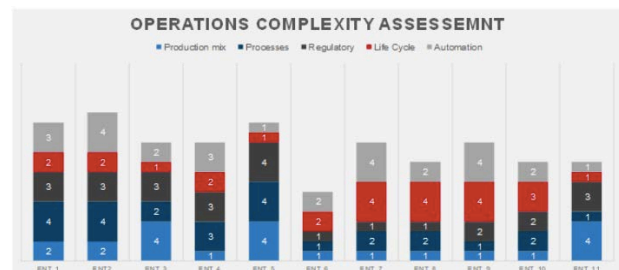
Methodology

- 1 **Selection and mapping of Supply Chain processes** to be benchmarked
- 2 **Business targeting «best-in-class» to be benchmarked** and presentation of the approach
- 3 **Business lines interviews**, analysis of performance indicators, and process mapping
- 4 **Analysis of operating methods discrepancies** and impacts on organizations
- 5 **Synthesis of good practices and opportunities** (customized to each participant)

Levers and Tools

- **Internal / external benchmarking**
- **Maturity matrix**
- **Machine learning**

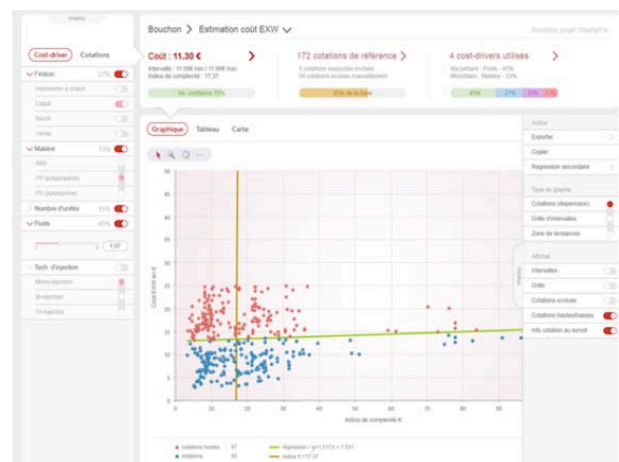
Market complexity analysis



Evaluation grid

6 FUNCTIONS SCREENED		MAIN CRITERIA	Level 4 World Class
TOOLS & PROCESSES	TOOLS		
	PROCESSES		
	TECHNO		
ORGA.	R&R		Level 3 Integrated
	GLOBAL VS LOCAL		
	PEOPLE		Level 2 Semi-Functional
MGMT SYSTEM	METRICS		
	MOI		Level 1 Emerging
	CI		
			Level 0 Non Mature

easyKost target modeling



**68
FTE**

**identified for
streamlining,**
excluding operational
logistics team



**Redefining local,
regional and
central roles** and
responsibilities

This benchmark, conducted with groups generating several billion euros around the world, highlighted the levers and good practices enabling to combine the strong challenges of regionalization of the Supply Chain and centralized end-to-end management of performance.

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